



bullying and harassment policy

Armada Training Solutions Ltd (Armada) is committed to providing a working environment that is free of harassment and bullying, and where everyone is treated, and treats others, with dignity and respect. Armada will not permit or condone any form of bullying or harassment.

This policy covers bullying or harassment of or by anyone engaged to work at Armada, and also by third parties such as customers, suppliers and trainers. The policy encompasses bullying or harassment that occurs both in and out of the workplace, such as on business trips, in the classroom or at work-related social events.

This policy does not form part of your contract of employment, and we may amend it at any time.

What is harassment?

Harassment is any unwanted physical, verbal or non-verbal conduct that has the purpose or effect of violating a person's dignity or creating an intimidating, hostile, degrading, humiliating or offensive environment for that person. A single incident of this nature can amount to harassment if sufficiently serious.

Unlawful harassment may involve sexual harassment, or it may be related to any other of the Protected Characteristics detailed in our Equal Opportunities policy (age, disability, gender reassignment, marital or civil partner status, pregnancy or maternity, race, colour, nationality, ethnic or national origin, religion or belief, sex or sexual orientation). Armada's stance is that harassment is unacceptable, whether or not it is targeted at any of these categories.

Examples of harassment may include (but are not limited to) the following:

- Display or circulation of sexually suggestive material or material with racial overtones.
- Use of slang names for racial groups, or age groups, or for disabled persons.
- Professional or social exclusion.
- Unwanted physical conduct, such as touching, pinching, pushing and grabbing.
- Unwelcome sexual advances or suggestive behaviour.
- Offensive emails, text messages or social media content.

It is important to note that harassment occurs even if the harasser perceives his/her behaviour as being harmless and without malice, or 'just a bit of fun'. What matters is how the behaviour makes the recipient feel, and not what the perpetrator's intentions were. Also, a person may be harassed even if they were not the intended 'target' of the behaviour. For example, a man may be harassed by sexist jokes about women if the jokes create an environment that is offensive to him.

What is bullying?

Bullying is a sustained form of psychological abuse. It is defined as offensive, intimidating, malicious or insulting behaviour, involving the abuse or misuse of power, which has the purpose or effect of belittling, humiliating or threatening the recipient.

Workplace bullying usually takes one of three forms: physical, verbal or indirect. It can range from extreme forms such as violence and intimidation, to less obvious actions, such as professional or social exclusion.

Examples of bullying may include (but are not limited to) the following:

- Shouting or swearing at people in public or private.
- Spreading malicious rumours.
- Inappropriate derogatory remarks about someone's performance.
- Physical or psychological threats.
- Constantly undervaluing effort.
- Rages, often over trivial matters.
- Ignoring or deliberately excluding people.
- Overbearing and intimidating levels of supervision.
- Deliberately sabotaging or impeding work performance.



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What behaviour does not amount to bullying?

Legitimate, reasonable and constructive criticism of a colleague's performance or behaviour, or reasonable instructions given to an employee in the course of their employment, will not amount to bullying on their own.

What to do if you are being harassed or bullied

Informal approach

You may be able to sort out matters informally. The person may not know that their behaviour is unwelcome or upsetting, so an informal discussion may help them to understand the effects of their behaviour and agree to change it.

If you feel able to, tell the person what behaviour you find offensive and unwelcome, and say that you would like it to stop immediately. You should keep a note of the date and what was said and done. This will be useful if the unacceptable behaviour continues and you wish to make a formal complaint.

Formal procedure

If the informal approach is not appropriate, or has not been successful, you should raise the issue with Steven Smith, Managing Director.

The complaint will be dealt with in a timely, confidential and sensitive manner. An investigation will be conducted where possible by someone with appropriate seniority and experience, and no prior involvement in the complaint. Details of the investigation, and the names of the people involved, will only be disclosed on a 'need to know' basis. We will consider whether any steps are necessary to manage the ongoing working relationship between you and the person accused during the investigation.

Once the investigation is complete, we will inform both parties (separately) of our decision. Whether or not your complaint is upheld, we will consider how best to manage any ongoing working relationship between you and the person concerned.

Consequences of a breach of this policy

If after due investigation we consider that a team member has been harassed or bullied by an employee the matter will be dealt with as a case of possible misconduct or gross misconduct. The person concerned may be suspended during the disciplinary investigation until any eventual disciplinary proceedings have been concluded. If the complaint of bullying or harassment is upheld, a disciplinary penalty may be imposed up to and including dismissal, depending on the seriousness of the offence and all relevant circumstances.

Some bullying or harassment will constitute unlawful discrimination if it relates to any of the Protected Characteristics as detailed above and in the Equal Opportunities policy. Such behaviour could constitute a criminal offence, punishable by a fine and/or imprisonment.

Where it is found that an employee has been harassed by a third party, such as a customer, supplier or trainer, the Company will take such steps as are reasonably practicable to prevent any recurrence.

If someone makes a complaint which is not upheld, and the Company has good grounds for believing that the complaint was not made in good faith, the Company will take disciplinary action against the person making the false complaint.



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Protection and support for those involved

Team members who make complaints in good faith, or who participate in any investigation must not suffer any form of retaliation or victimisation as a result. Any employee engaged in retaliation will be subject to disciplinary action.

Record-keeping

Information about a complaint by or about an employee may be placed on either party's personnel file, along with a record of the outcome and any other notes or documents compiled during the process. These will be processed in accordance with our Data Protection policy.

How we can all help to stop bullying and harassment

We all have a shared responsibility to help create and maintain a working environment free of bullying and harassment. You can do this by:

- Considering how your own behaviour may affect others, and changing it.
- Being receptive, rather than defensive, if asked to change your behaviour.
- Treating your colleagues with dignity and respect.
- Taking a stand if you think inappropriate jokes or comments are being made.
- Making it clear to others when you find their behaviour unacceptable.
- Setting a good example by their own behaviour.
- Ensuring there is a supportive working environment.
- Intervening to stop bullying or harassment.
- Reporting promptly to Steven Smith, Managing Director, any complaint of bullying or harassment.

Steven Smith
Managing Director, Armada Training Solutions Ltd

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